

Project Initiation Document for the development of the Regional Forensic Network Manager June 2019

Forensic Mental Health Services assess and treat mentally disordered offenders and patients with major behavioural, mental health problems and learning difficulties, in a range of secure health facilities and in the community, in police stations, courts and prisons. Forensic Network, as cited in Ridley et al 2014.

The Forensic Managed Care Network, (FMCN) Northern Ireland (NI) covers both Mental Health (MH) and Intellectual Developmental Disabilities (IDD) Services. It is a partnership initiative in collaboration with the Scottish Forensic Network and the Irish National Forensic Mental Health Services, Dublin, Ireland. The FMCN has been developed to sustain the co-ordination of multi-agency working across Health and Social Care Services, Criminal Justice Agencies, (CJA) third sector and user and carer organisations. This will ensure continuity of regional service co-ordination, co-operation and planning for the benefit of a complex and often, high-risk client group of Mental Health and Intellectual Developmental Disability, Learning Disability service users and carers.

Aims & Objectives of the Forensic Network Manager

The overarching aim of the Forensic Network Manager (FNM) is to:

- bring a consistent approach to the planning of services
- address fragmentation across Forensic Services in NI
- determine the most effective care for mentally disordered offenders
- consider wider issues surrounding patient pathways
- align strategic planning across NI, and address teaching, training and research needs

There are key responsibilities to achieving the above that will require the FNM to undertake the following:

1. To co-ordinate the 3 sub-groups to deliver on the Forensic Network work plans. The three groups are:
 - Criminal Justice Interagency & Clinical Practice Group (CJI&CPG)
 - Research and Quality Improvement Group (R&QIG)
 - Training & Education Group (T&EG)

And ensure timescales and work plans are met as agreed by the Regional Forensic Managed Care Network Advisory Board (FMCNAB).

2. To meet with the key stakeholders of Forensic Services in NI across MH&IDD
3. To provide collaborative leadership and decision making to enhance Forensic MH&IDD Services within NI
4. To provide interim and annual reports on Regional Forensic Managed Care Network key performance indicators and deliverables for the Regional Forensic Managed Care Network Advisory Board.
5. Work closely across the region with staff and managers to provide a co-ordinated approach to the embedding of the FMCN. This will include detailed analysis of issues and challenges to service user pathways and the development of community based services across statutory and non-statutory services to support the service user pathway.
6. Influence Service Commissioners, Department of Health, Department of Justice and other agencies on current and future priorities for Forensic Services.
7. Strengthen interagency working and improve links and co-ordination across CAMHS, MH&IDD services, CJA and the community and voluntary sector.
8. To support Mental Health Service Management/Assistant Directors regionally in the development and implementation of Forensic Services.
9. Review, develop and support the implementation of documentation as part of the wider Regional Care Pathway, in specific referrals, risk management and prioritisation of protocols for Forensic Services.
10. To develop a Communication Strategy that facilitates awareness and information across professional/organisational boundaries for the FMCN

11. To identify and agree the information content, systems, databases and evaluation methods necessary to support and effective Regional Forensic Managed Care Network and identify on-going service improvement.

12. Promote quality assurance and quality improvement as integral to Forensic Services.

Key Priorities for the Forensic Network Manager from July 2019 – Sept 2020

- Completion of the Forensic Service Model and Pathway
- Finalising the Community IDD scoping paper
- Communication strategy and Scottish website information
- Supporting the sub-group work plans
- Supporting the review of MAH

Appendix 1

Regional Forensic Managed Care Network

Terms of Reference

Criminal Justice Interagency and Clinical Practice Group (CJICP)

Mental Health and Intellectual (Learning) Disability

April 2018

Context

This group has been developed as part of the Forensic Managed Care Network (FMCN) under the auspices of the Bamford sub group. It is intended that Belfast Trust will initially act as a central source for the developments of the FMCM given their regional responsibilities relating to Shannon Medium secure, Sixmile Low Secure L/D services and joint provision of Community Forensic Service for BT and SET.

This group will have a regional representative membership of multi-disciplinary; interagency and voluntary sector staff that work in Forensic Mental Health and Intellectual (Learning) Disability Services. It will also incorporate organisations that interface with adult and children's Forensic Services.

The Royal College of Psychiatry and British Psychological Society have begun to use the language of 'Intellectual Disability' for what was known previously as Learning Disability. This term is being used more widely within services and will be the language used for Forensic Services.

The function and purpose of each group is to promote regional and national collaboration across the specific areas as outlined within the Terms of Reference for each group. Each group will develop an annual action plan for work identified that will incorporate work within the current Bamford Forensic Action Plan.

The **School of Forensic Mental Health in Scotland** was developed with Northern Ireland as a partner colleague and the development of the FMCN will seek to foster closer working and collaborative relationships, share learning by becoming members of existing groups and work together on potential partnership projects. Likewise, the relationship with **Dundrum Central Mental Hospital in Dublin** has much to offer by way of clinical practice and this group also seeks to foster greater collaboration and learning from each other.

Description and Purpose	The CJI&CP Group is a multi-disciplinary forum responsible for the co-ordination and development of interagency/interface issues in Forensic Mental Health and Intellectual (Learning) Disability Services. This forum will be inclusive of all Trust and Interagency Forensic Community services and will be the platform to take forward the development of this group within a Managed Care Network structure and yearly work plan. The workplan will connect with the wider existing forums within MH&ID to deliver their objectives.
Membership CJ Reps NIPS Prison HC YJ, PBNI Shannon Clinic Low Secure Sixmile COMM FMH&LD Teams X Trusts	Joint Chair arrangements Membership shall be represented across professional disciplines on an interagency basis from across the Region including Statutory & Non-Statutory organisations.
Objectives	<ul style="list-style-type: none"> • To facilitate collaborations and building of synergies among partner/stakeholders dealing with any issue that may occur between HSC and Criminal Justice; • Raise awareness of policy and practice within HSC and Criminal Justice to support and learn on an inter-agency basis; • To support all organisations involved in creating and strengthening information, and communication between and across organisations; • To develop a yearly CJICP Work plan that will be multi-disciplinary and interagency in its content; • To develop links with members across the network of organisations involved to support the CJI&CP group and consider the potential for collaborative projects.

Frequency	Date, time, venue TBC
Reporting and Communication	<ul style="list-style-type: none">• CJICP Work Plan will report to, and be accountable to the FMCN Advisory Board;• In the interim - report progress to the Regional Forensic Subgroup taking forward the development of the Forensic Managed Care Network;• Internal communication within BT and Shannon Clinic will be adhered to, to ensure linkage to governance arrangements as it affects CJICP Work Plan.

Regional Forensic Managed Care Network

Terms of Reference

Research and Quality Improvement Group (R&QIG)

Mental Health and Intellectual (Learning) Disability

April 2018

Context

This group has been developed as part of the Forensic Managed Care Network (FMCN) under the auspices of the Bamford sub group. It is intended that Belfast Trust will initially act as a central source for the developments of the FMCM given their regional responsibilities relating to Shannon Medium secure, Sixmile Low Secure L/D services and joint provision of community forensic service for BT and SET.

This group will have a regional representative membership of multi-disciplinary; interagency and voluntary sector staff that work in Forensic Mental Health and Intellectual (Learning) Disability Services. It will also incorporate organisations that interface with adult and children's Forensic Services.

The Royal College of Psychiatry and British Psychological Society have begun to use the language of 'Intellectual Disability' for what was known previously as Learning Disability. This term is being used more widely within services and will be the language used for Forensic Services.

The function and purpose of each group is to promote regional and national collaboration across the specific areas as outlined within the Terms of Reference for each group. Each group will develop an annual action plan for work identified that will incorporate work within the current Bamford Forensic Action Plan.

The **School of Forensic Mental Health in Scotland** was developed with Northern Ireland as a partner colleague and the development of the FMCN will seek to foster closer working and collaborative relationships, share learning by becoming members of existing groups and work together on potential partnership projects. Likewise, the relationship with **Dundrum Central Mental**

Hospital in Dublin has much to offer by way of clinical practice and this group also seeks to foster greater collaboration and learning from each other.

Description and Purpose	The RQI Group is a multi-disciplinary forum responsible for the co-ordination and development of research and quality improvement issues in Forensic Mental Health and Intellectual (Learning) Disability Services. This forum will be inclusive of all Trust and Interagency Forensic Services and will be the platform to take forward the development of this group within a Managed Care Network structure and yearly work plan. The workplan will connect with the wider existing forums within MH&ID to deliver their objectives.
Membership CJ Reps NIPS Prison HC YJ, PBNI Shannon Clinic Low Secure Sixmile COMM FMH&LD Teams X Trusts	Joint Chair arrangements Membership shall be represented across professional disciplines on an interagency basis from across the Region including Statutory & Non-Statutory organisations.
Objectives	<ul style="list-style-type: none"> • Co-ordination of research and quality improvement in Forensic Services. This would include maintaining database of all projects, sharing outcomes and developing action plans from the data that is obtained; • To support research and quality improvement for forensic services on a multi-disciplinary and interagency basis; • To develop links with research and quality improvement across the network of organisations involved to support the RQI group and consider the potential for collaborative projects; • To develop a yearly RQI work plan; • The lead will be a member and sit on the Research Special Interest Group (SoFMH) to support the RQI Group and consider the potential for collaborative projects; • To ensure that opportunities for multi-disciplinary staff engagement in research and quality improvement are disseminated appropriately; • The initial objective will be the establishment of a working database of Shannon Clinic patients. This will be used to facilitate the evaluation of the following: • Data collection of the inpatient population in Shannon Clinic, including the reason for referral as well as current and future therapeutic security needs. This will particularly focus on emergency admissions to Shannon Clinic, transfers to other secure hospitals and remission to prison;

	<ul style="list-style-type: none"> • Data collection of current risk assessment and management procedures and factors which promote or prevent transfer from Shannon Clinic; • Data collection of the outcomes of a period of admission to Shannon Clinic. This would include; length of stay, treatment completed community placement, clinical improvement and recidivism; • Collection of the health and criminal justice economics of Shannon Clinic that will consider clinical needs costs and public safety.
Reporting and Communication	<ul style="list-style-type: none"> • RQI Group Work Plan will report to, and be accountable to the FMCN Advisory Board; • In the interim - report progress to the Regional Forensic Subgroup taking forward the development of the Forensic Managed Care Network; • Internal communication within BT and Shannon clinic will be adhered to, to ensure linkage to governance arrangements as it affects RQI Work Plan.
Frequency	Bi-monthly meeting Date, time, venue TBC

Regional Forensic Managed Care Network

Terms of Reference

Training and Education Group (TEG)

Mental Health and Intellectual (Learning) Disability

April 2018

Context

This group has been developed as part of the Forensic Managed Care Network (FMCN) under the auspices of the Bamford sub group. It is intended that Belfast Trust will initially act as a central source for the developments of the FMCM given their regional responsibilities relating to Shannon Medium secure, Sixmile Low Secure L/D services and joint provision of community forensic service for BT and SET.

This group will have a regional representative membership of multi-disciplinary; interagency and voluntary sector staff that work in Forensic Mental Health and Intellectual (Learning) Disability Services. It will also incorporate organisations that interface with adult and children's Forensic Services.

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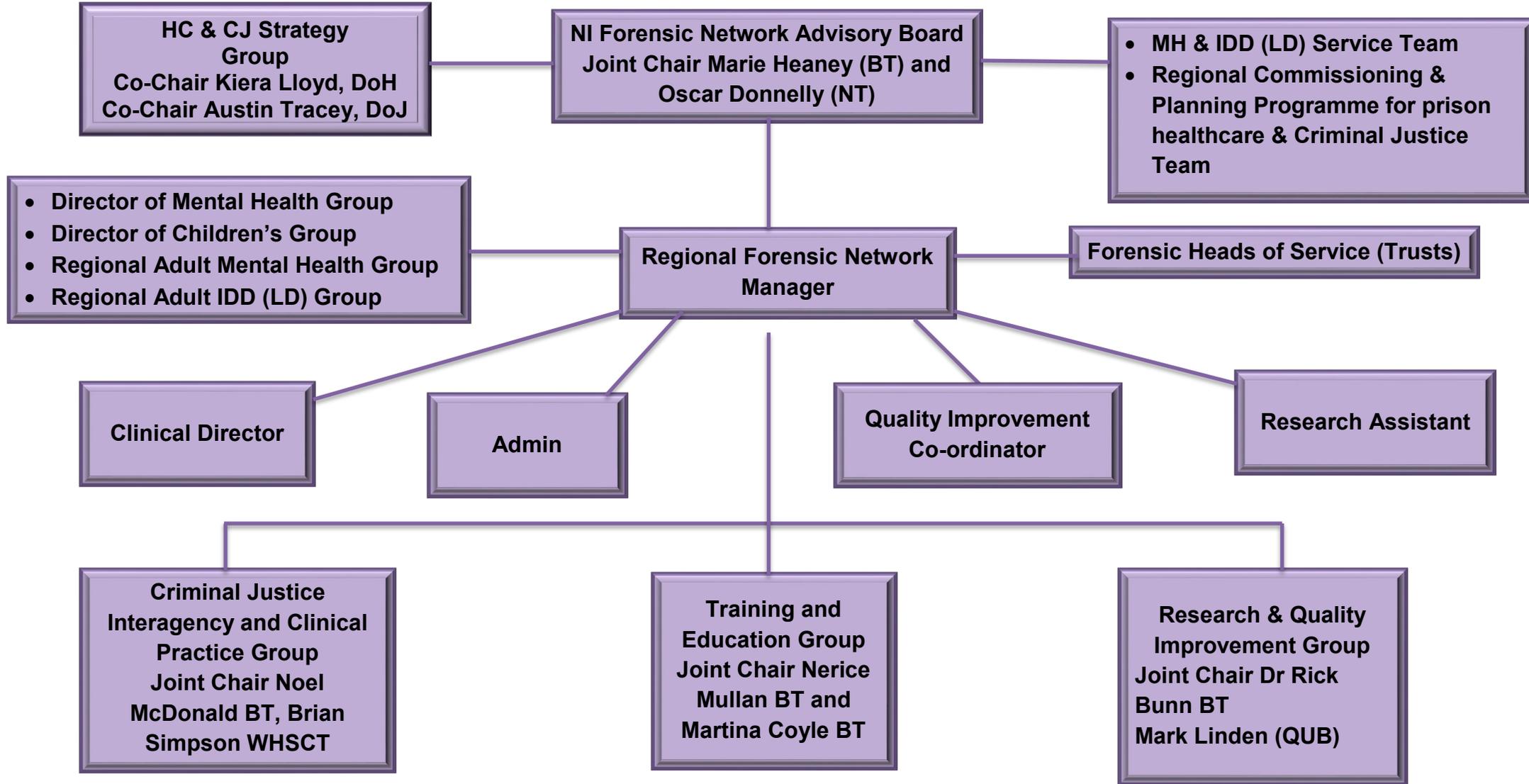
The function and purpose of each group is to promote regional and national collaboration across the specific areas as outlined within the Terms of Reference for each group. Each group will develop an annual action plan for work identified that will incorporate work within the current Bamford Forensic Action Plan.

The **School of Forensic Mental Health in Scotland** was developed with Northern Ireland as a partner colleague and the development of the FMCN will seek to foster closer working and collaborative relationships, share learning by becoming members of existing groups and work together on potential partnership projects. Likewise, the relationship with **Dundrum Central Mental**

Hospital in Dublin has much to offer by way of clinical practice and this group also seeks to foster greater collaboration and learning from each other.

Description and Purpose	The TEG Group is a multi-disciplinary forum responsible for the co-ordination and development of training and education issues in Forensic Mental Health and Intellectual (Learning) Disability Services. This forum will be inclusive of all Trust and Interagency Forensic Services and will be the platform to take forward the development of this group within a Managed Care Network structure and yearly work plan. The workplan will connect with the wider existing forums within MH&ID to deliver their objectives.
Membership CJ Reps NIPS Prison HC YJ, PBNI Shannon Clinic Low Secure Sixmile COMM FMH&LD Teams X Trusts	Joint Chair arrangements Membership shall be represented across professional disciplines on an inter-agency basis from across the Region including Statutory & Non-Statutory organisations.
Objectives	<ul style="list-style-type: none"> • Review and Consolidation of training currently being delivered and accessed across the region; • Refresh the analysis of learning needs of staff in secure Mental Health and Intellectual (Learning) Disability Services across the region; • Development of a training pathway for Forensic Mental Health and Intellectual (Learning) Disability practitioners; • To develop a yearly TEG work plan; • To develop links with training and education across the network of organisations involved to support the TEG and consider the potential for collaborative projects; • The lead will be a member and sit on the Training and Education Group (SoFMH) to support the TEG group and consider the potential for collaborative projects.
Reporting and Communication	<ul style="list-style-type: none"> • TEG Work Plan will report to, and be accountable to the FMCN Advisory Board; • In the interim - report progress to the Regional Forensic Subgroup taking forward the development of the Forensic Managed Care Network; • To ensure that opportunities for multi-disciplinary and interagency staff engagement in training and education are disseminated appropriately.
Frequency	Quarterly meeting Date, time, venue TBC

Northern Ireland Forensic Managed Care Network- June 2019



Service User, Carer and Families are represented in each group